



Creative Partnerships

July 31, 2008

To Whom It May Concern: Martin Gilbraith

I commissioned Martin to work with Creative Partnerships Sheffield between April and September 2006.

The task was to: Facilitate and support the process of clarifying and prioritising objectives and targets within our draft Delivery Plan, including a timeline for implementation.

Specific requirements were to:

Process the material submitted so far and edit the draft Delivery Plan to make a document suitable for consultation

Draw up a list of representative stakeholders to consult, in agreement with the Creative Director for Sheffield and the Regional Director for Yorkshire

Plan and implement the consultations

Plan and facilitate appropriate meetings with the Local Partnership Board

Provide monthly updates for the Local Partnership Board and Sheffield team, including names and numbers of people consulted

Produce a final draft for approval by the Local Partnership Board

Martin fulfilled the brief in every respect. During the process Martin managed with great tact the difficult task of negotiating his relationships with both the commissioner (myself) and the commissioner's seniors. He proved himself both tenacious about meeting the requirements and flexible in responding to the ideas and opinions of a highly experienced and challenging Partnership Board.

He also gave my team support in how to use the plan to inform quarterly reviews of our progress on each objective specified. This has proven our bedrock. It has given us consistency and momentum even during two years of rapid change and high staff turnover.

Nick Nuttgens
Creative Director
Creative Partnerships Sheffield

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